2012 2013

ຊ່ Γγάγ 6 Δ'Λ> ບໍ່> CBHSSJB SUMMARY FINANCIAL STATEMENT 2012-2013



Conseil Cri de la santé et des services sociaux de la Baie James $\sigma \supset d \neg ^{\circ}$ b ッ ふ $\cap \Delta \cdot \dot{d} \Delta ^{\circ}$ $\neg d_{Q,Q}$ b $\cap \bigcirc b \sigma \rhd ^{\iota}$ Cree Board of Health and Social Services of James Bay



Conseil Cri de la santé et des services sociaux de la Baie James $\sigma \supset d \supset \circ$ $b \supset \neg \triangle \cap \overleftarrow{\Delta} \cdot \overleftarrow{\Delta} \circ = \Box_{Q,Q} b \cap \bigcirc b \sigma \supset \downarrow$ Cree Board of Health and Social Services of James Bay



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EXPENDITURE



Raymond Chabot Grant Thornton LLP Suite 2000 National Bank Tower 600 De La Gauchetière Street West Montréal, Quebec H3B 4L8

To the Members of the Board of Directors of Cree Board of Health and Social Services of James Bay

Telephone: 514-878-2691 Fax: 514-878-2127 www.rcgt.com

The accompanying summary financial statements, which comprise the combined balance sheet as at March 31, 2013 and the combined statements of variation of net financial assets (net debt), accumulated surplus and revenue and expenditure for the year then ended and related notes, are derived from the audited financial statements of Cree Board of Health and Social Services of James Bay (CBHSSJB) for the year ended March 31, 2013. We expressed a qualified audit opinion on those financial statements in our report dated June 21, 2013 (see below).

The summary financial statements do not contain all the disclosures required by Canadian public sector accounting standards. Reading the summary financial statements, therefore, is not a substitute for reading the audited financial statements of CBHSSJB.

Management's responsibility for the summary financial statements

Management is responsible for the preparation of a summary of the audited financial statements on the basis described in Appendix 1 of circular 2012-012 (03.01.61.19) published by the Ministère de la Santé et des Services sociaux du Québec (MSSS).

Auditor's responsibility

Our responsibility is to express an opinion on the summary financial statements based on our procedures, which were conducted in accordance with Canadian Auditing Standard (CAS) 810, "Engagements to Report on Summary Financial Statements."

Opinion

In our opinion, the summary financial statements derived from the audited financial statements of CBHSSJB for the year ended March 31, 2013 are a fair summary of those financial statements, on the basis described in Appendix 1 of circular 2012-012 (03.01.61.19) published by MSSS. However, the summary financial statements are misstated to the equivalent extent as the audited financial statements of CBHSSJB for the year ended March 31, 2013.

The misstatement of the audited financial statements is described in our qualified opinion in our report dated June 21, 2013. Our qualified opinion is based on the fact that, the Establishment did not fully apply the new accounting rules enforced since April 1, 2008, in regards to the capital assets. This is contrary to the Canadian public sector accounting standards. The monetary impact of the non-application of the new accounting rules could not be evaluated at the time of issuance of the present summary financial statements.

Our qualified opinion states that, except for the effects of the described matter, those audited financial statements present fairly, in all material respects, the financial position of CBHSSJB as at March 31, 2013 and the results of its activities, the variation of its net financial assets (net debt), its remeasurement gains and losses and its cash flows for the year then ended in accordance with Canadian public sector accounting standards.

Montréal June 21, 2013





Raymond Chabot Grant Thornton LP Suite 2000 National Bank Tower 600 De La Gauchetière Street West Montréal, Quebec H3B 4L8

To the Members of the Board of Directors of Cree Board of Health and Social Services of James Bay

Telephone: 514-878-2691 Fax: 514-878-2127 www.rcgt.com

We have audited the compliance of expenses under the Non-Insured Health Benefits (NIHB) Program for Cree beneficiaries of the James Bay and Northern Quebec of the Cree Board of Health and Social Services of James Bay (CBHSSJB) for the year ended March 31, 2013 (thereafter the "CBHSSJB-NIHB expenses") with the list of admissible expenses in Section 8.3.2 e) of the agreement between the CBHSSJB and the Ministère de la Santé et des Services sociaux du Québec dated March 1, 2001 (thereafter the "criteria"). Compliance of the CBHSSJB-NIHB expenses with the criteria is the responsibility of the management of the CBHSSJB. Our responsibility is to express an opinion on the compliance of the CBHSSJB-NIHB expenses with the criteria based on our audit.

We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the CBHSSJB-NIHB expenses complied with the criteria. An audit includes examining, on a test basis, evidence supporting compliance of the CBHSSJB-NIHB expenses with the criteria, and where applicable, assessing the accounting principles used and significant estimates made by management.

- In general, it was not always possible to match the names on the beneficiaries list with the names on the invoices. The absence of a reference to the beneficiary number, on numerous invoices, complicated the matching of names, especially in cases where the family names were missing, cases with similar family names or cases where maiden names were used;
- The charges related to medication are recorded via inventory adjustments. As a result, it was not
 possible to identify the beneficiary. The related reports are not produced and reconciled on a
 regular periodic basis;
- Due to the absence of the appropriate documentation, it was not possible to verify the renewal frequency for eye glasses, orthesis, prosthesis and medical supplies and equipment of handicapped people;
- In some cases, certain statistic data was collected, however, the Establishment did not pursue periodic and annual compilation of the quantitative data;
- For patients' transportation, the prescribed rates for mileage and lodging were not respected. In addition, it was not always possible to distinguish the escort, especially since the doctors authorization for an escort was not always available;
- Non-insured health benefits provided to Non-Crees, during previous years, were not claimed to the Federal Government;
- Travel warrants were missing the necessary information in some cases.

In our opinion, except for the matters listed above, the CBHSSJB-NIHB expenses for the year ended March 31, 2013 are, in all material respects, in compliance with the list of admissible expenses in Section 8.3.2 e) of the agreement between the CBHSSJB and the Ministère de la Santé et des Services sociaux du Québec dated March 1, 2001.

Montréal June 21, 2013



INDEPENDENT AUDITOR'S REPORT ON UNITS OF MEASURE AND HOURS WORKED AND PAID

Raymond Chabot Grant Thornton LLP Suite 2000 National Bank Tower 600 De La Gauchetière Street West Montréal, Quebec H3B 4L8

To the Members of the Board of Directors of Cree Board of Health and Social Services of James Bay Telephone: 514-878-2691 Fax: 514-878-2127 www.rcgt.com

We have audited, in accordance with Section 293 of the Act Respecting Health Services and Social Services (Québec) and Appendix 1 of the Institutions and Regional Councils (Financial Management) Regulation, Cree Board of Health and Social Services of James Bay's units of measure and hours worked and paid for the year ended March 31, 2013. This information was compiled by Cree Board of Health and Social Services of James Bay (CBHSSJB) in accordance with the definitions and explanations listed in the *Manuel de gestion financière (MGF)* published by the Ministère de la Santé et des Services sociaux du Québec, and is included in the annual financial report of Cree Board of Health and Social Services of James Bay on pages 330, 352, 650 and 660. The units of measure and hours worked and paid compiled in accordance with the definitions and explanations listed in the responsibility of CBHSSJB's management. Our responsibility is to express an opinion on this information based on our audit.

Except as explained in the following paragraph, we conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the information is free from material misstatement. An audit includes examining, on a test basis, evidence supporting the compilation of the units of measure and hours worked and paid in accordance with the definitions and explanations listed in the MGF. An audit also includes, as necessary, assessing the accounting principles used and significant estimates made by CBHSSJB's management, as well as evaluating the overall information presentation.

CBHSSJB did not pursue periodic and annual compilation of all the quantitative data required to compile the units of measure and hours worked and paid for the year ended March 31, 2013. As a consequence, we were unable to determine whether any adjustments might have been necessary in respect of recorded or unrecorded information.

Because of the significance of the matter described in the preceding paragraph, we were not able to obtain sufficient appropriate audit evidence to provide a basis for an audit opinion. Accordingly, we do not express an opinion on the units of measure and hours worked and paid.

Units of measure and hours worked and paid for the year ended March 31, 2012 are unaudited.

Montréal June 21, 2013

Partnership of Chartered Professional Accountants Member of Grant Thornton International Ltd

¹ CPA auditor, CA public accountancy permit no. A121667

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY COMBINED BALANCE SHEET

MARCH 31, 2013

| | Operating fund 2013 \$ | Long-term assets fund 2013 \$ | Assigned fund 2013 \$ | Total 2013 \$ | Total 2012 \$ |
|--|---------------------------------------|--|-----------------------------|--|---------------------------------------|
| | FIN | NANCIAL ASSETS | | | |
| Cash Accounts receivable - MSSS Accounts receivable | 19,964,717 29,110,555 9,490,255 | 10,172,702 1,374,410 | - - - | 19,964,717 39,283,257 10,864,665 | 22,022,422 29,090,863 4,248,574 |
| | 58,565,527 | 11,547,112 | - | 70,112,639 | 55,361,859 |
| | | LIABILITIES | | | |
| Accounts payable and accrued charges Wages and fringe benefits payable Reserved funds - new residential facilities | 13,707,947 10,021,685 3,664,447 | 1,190,065 - - | - | 14,898,012 10,021,685 3,664,447 | 18,455,618 8,053,542 3,087,075 |
| Temporary financing - Financement Québec Bonds payable Deferred revenue Interfund | - 4,236,194 (17,417,544) | 63,835,478 40,705,702 17,434,894 | (17,350) | 63,835,478 40,705,702 4,236,194 | 32,231,237 43,806,007 7,374,075 |
| | 14,212,729 | 123,166,139 | (17,350) | 137,361,518 | 113,007,554 |
| NET FINANCIAL ASSETS (NET DEBT) | 44,352,798 | (111,619,027) | 17,350 | (67,248,879) | (57,645,695) |
| | NON- | FINANCIAL ASSE | ГS | | |
| Prepaid expenditure Inventories Capital assets | 1,154,736 905,605 | 175,003,366 | - - - | 1,154,736 905,605 175,003,366 | 388,866 951,608 166,503,023 |
| | 2,060,341 | 175,003,366 | - | 177,063,707 | 167,843,497 |
| | F | UND BALANCE | | | |
| SURPLUS | 46,413,139 | 63,384,339 | 17,350 | 109,814,828 | 110,197,802 |
| ON BEHALF OF THE BOARD: | | | | | |
| | | , Board Member | | | |
| | | , Board Member | | | |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY COMBINED STATEMENT OF VARIATION OF NET FINANCIAL ASSETS (NET DEBT)

YEAR ENDED MARCH 31, 2013

| | 2013 \$ | 2012 \$ |
|--|---|---------------------|
| SURPLUS (DEFICIT) FOR THE YEAR | (382,974) | 4,786,123 |
| Capital assets variation Acquisition of capital assets | (8,500,343) | (30,274,591) |
| | (8,500,343) | (30,274,591) |
| Variation of inventory Other non-financial assets variation | 46,003 sets variation (765,870) | (21,910) 429,253 |
| | (719,867) | 407,343 |
| VARIATION OF THE NET FINANCIAL ASSETS (NET DEBT) | (9,603,184) | (25,081,125) |
| BALANCE - BEGINNING OF YEAR | (57,645,695) | (32,564,570) |
| BALANCE - END OF YEAR | (67,248,879) | (57,645,695) |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY COMBINED STATEMENT OF ACCUMULATED SURPLUS YEAR ENDED MARCH 31, 2013

| | Operating Fund 2013 \$ | Long-term assets Fund 2013 \$ | Assigned Fund 2013 \$ | Total 2013 \$ | Total 2012 \$ |
|---|---------------------------------|--|-----------------------------|---------------------|---------------------|
| BALANCE - BEGINNING OF YEAR | 52,724,371 | 57,436,340 | 37,091 | 110,197,802 | 105,411,679 |
| Excess (deficiency) of revenue over expenditure | (6,311,232) | 5,947,999 | (19,741) | (382,974) | 4,786,123 |
| BALANCE - END OF YEAR | 46,413,139 | 63,384,339 | 17,350 | 109,814,828 | 110,197,802 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY COMBINED STATEMENT OF REVENUE AND EXPENDITURE YEAR ENDED MARCH 31, 2013

| | Operating | Long-term | Assigned | | |
|--------------------------------------|-------------|-------------|-------------|-------------|---|
| | Fund | assets Fund | Fund | Total | Total |
| | 2013 | 2013 | 2013 | 2013 | 2012 |
| | \$ | \$ | \$ | \$ | \$ |
| | | | | | |
| REVENUE | 110 200 220 | | | 110 000 000 | 106 704 011 |
| MSSS - General Base - Operations | 110,209,220 | - | - | 110,209,220 | 106,724,811 |
| MSSS - Specific allocations | 52,617,546 | - | - | 52,617,546 | 49,944,063 |
| MSSS - Special allocations | 714,668 | - | - | 714,668 | 720,405 |
| Secrétariat général du secteur de la | | | | | |
| santé et des services sociaux | 3,717,010 | - | - | 3,717,010 | - |
| Health Canada | - | - | 5,082,225 | 5,082,225 | 4,860,374 |
| Family allowances (Federal | | | | | |
| Government) | 319,915 | - | - | 319,915 | 277,425 |
| CRA - CHRD | - | - | - | - | 128,925 |
| Grant from MSSS - repayment of | | | | | |
| bonds payable | - | 2,474,129 | - | 2,474,129 | 2,834,623 |
| Financement Québec - Interest | - | 2,727,721 | - | 2,727,721 | 2,482,656 |
| Other | 225,675 | - | 580,160 | 805,835 | 1,512,196 |
| | 167,804,034 | 5,201,850 | 5,662,385 | 178,668,269 | 169,485,478 |
| EXPENDITURE | | | | | |
| Specific allocations | 52,617,546 | - | - | 52,617,546 | 49,944,063 |
| Interest charges | - ,,- | 2,727,721 | - | 2,727,721 | 2,482,656 |
| Salaries and benefits | 70,979,842 | - | 3,671,264 | 74,651,106 | 68,453,221 |
| Contracted services | 22,046,952 | | 1,474,341 | 23,521,293 | 21,421,323 |
| Material and supplies | 7,744,373 | - | 68,100 | 7,812,473 | 6,236,925 |
| Medical supplies and drugs | 2,921,338 | - | 29,078 | 2,950,416 | 2,779,576 |
| Office and equipment rental and | _,,1,000 | | _>,070 | 2,500,110 | _,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,, |
| maintenance, electricity and heating | 5,715,628 | - | 14,080 | 5,729,708 | 4,380,875 |
| Organized activities | 714,143 | - | 11,526 | 725,669 | 571,808 |
| Special projects | 1,576,907 | - | 156,275 | 1,733,182 | 1,376,383 |
| Telecommunications | 1,780,258 | | 150,275 | 1,780,258 | 1,227,590 |
| Training | 639,099 | - | 74,310 | 713,409 | 815,932 |
| Travel and accommodation | 6,361,791 | - | 269,146 | 6,630,937 | 5,978,665 |
| Use of surplus | - | (3,473,870) | - | (3,473,870) | (1,768,264) |
| Other | 1,017,389 | (3,473,870) | (85,994) | 931,395 | 798,602 |
| | 174,115,266 | (746,149) | 5,682,126 | 179,051,243 | 164,699,355 |
| EXCESS (DEFICIENCY) OF | · , -, | | · · · · · · | -)) | · , , |
| REVENUE OVER EXPENDITURE | (6,311,232) | 5,947,999 | (19,741) | (382,974) | 4,786,123 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY OPERATING FUND BALANCE SHEET MARCH 31, 2013

| | 2013 | 2012 |
|--|------------|------------|
| | \$ | \$ |
| FINANCIAL ASSETS | | |
| Cash | 19,964,717 | 22,022,422 |
| Accounts receivable – MSSS (note 2) | 29,110,555 | 18,918,161 |
| Accounts receivable (note 2) | 9,490,255 | 3,418,687 |
| Due from Long-term assets Fund (note 5) | 17,434,894 | 43,386,488 |
| | 76,000,421 | 87,745,758 |
| LIABILITIES | | |
| Accounts payable and accrued charges | 13,707,947 | 17,810,078 |
| Wages and fringe benefits payable | 10,021,685 | 8,053,542 |
| Due to Assigned Fund (note 5) | 17,350 | 37,091 |
| Reserved funds - new residential facilities (note 6) | 3,664,447 | 3,087,075 |
| Deferred revenue (note 7) | 4,236,194 | 7,374,075 |
| | 31,647,623 | 36,361,861 |
| NET FINANCIAL ASSETS (NET DEBT) | 44,352,798 | 51,383,897 |
| NON-FINANCIAL ASSETS | 8 | |
| Prepaid expenditure (note 3) | 1,154,736 | 388,866 |
| Inventories (note 4) | 905,605 | 951,608 |
| | 2,060,341 | 1,340,474 |
| FUND BALANCE | | |
| SURPLUS | 46,413,139 | 52,724,371 |

ON BEHALF OF THE BOARD:

, Board Member

, Board Member

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY OPERATING FUND STATEMENT OF CHANGES IN FUND BALANCE YEAR ENDED MARCH 31, 2013

| | 2013 \$ | 2012 \$ |
|---|-------------|-------------|
| BALANCE - BEGINNING OF YEAR | 52,724,371 | 52,875,703 |
| Excess (deficiency) of revenue over expenditure | (6,311,232) | (151,332) |
| BALANCE - END OF YEAR | 46,413,139 | 52,724,371 |
| The fund balance can be detailed as follows: | | |
| Excess (deficiency) of revenue over expenditure 2004-2005 | (4,717,687) | (4,717,687) |
| Excess of revenue over expenditure 2005-2006 | 21,042,033 | 21,042,033 |
| Excess of revenue over expenditure 2006-2007 | 7,820,381 | 7,820,381 |
| Excess of revenue over expenditure 2007-2008 | 13,972,865 | 13,972,865 |
| Excess of revenue over expenditure 2008-2009 | 11,035,286 | 11,035,286 |
| Excess of revenue over expenditure 2009-2010 | 4,715,321 | 4,715,321 |
| Excess (deficiency) of revenue over expenditure 2010-2011 | (992,496) | (992,496) |
| Excess (deficiency) of revenue over expenditure 2011-2012 | (151,332) | (151,332) |
| Excess (deficiency) of revenue over expenditure 2012-2013 | (6,311,232) | _ |
| Accumulated surplus as at March 31, 2013 | 46,413,139 | 52,724,371 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY OPERATING FUND STATEMENT OF REVENUE AND EXPENDITURE YEAR ENDED MARCH 31, 2013

| | Budget 2013 \$ | Actual 2013 \$ | Actual 2012 \$ |
|--|----------------------|----------------------|----------------------|
| REVENUE | | | |
| MSSS - General Base - Operations | 109,431,590 | 110,209,220 | 106,724,811 |
| MSSS - Specific allocations | - | 52,617,546 | 49,944,063 |
| MSSS - Special allocations | _ | 714,668 | 720,405 |
| Secrétariat général du secteur de la santé | |) | , |
| et des services sociaux | - | 3,717,010 | - |
| Family allowances (Federal Government) | - | 319,915 | 277,425 |
| CRA - CHRD | - | _ | 128,925 |
| Other | - | 225,675 | 404,861 |
| | 109,431,590 | 167,804,034 | 158,200,490 |
| EXPENDITURE (Appendix A and note 12) | | | |
| General Base - Operations | 109,431,590 | 108,399,731 | 97,528,262 |
| Specific allocations | - | 52,617,546 | 49,944,063 |
| Special allocations | - | 714,668 | 720,405 |
| Use of surplus | - | 12,383,321 | 10,159,092 |
| | 109,431,590 | 174,115,266 | 158,351,822 |
| EXCESS (DEFICIENCY) OF REVENUE OVER | | | |
| EXPENDITURE | - | (6,311,232) | (151,332) |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY LONG-TERM ASSETS FUND BALANCE SHEET MARCH 31, 2013

| | 2013 | 2012 |
|--|---------------------------------------|-------------------------------------|
| | \$ | \$ |
| FINANCIAL ASSETS | | |
| Accounts receivable - MSSS Accounts receivable | 10,172,702 1,374,410 | 10,172,702 829,887 |
| Accounts receivable | 11,547,112 | 11,002,589 |
| LIABILITIES | | |
| Accounts payable and accrued charges Temporary financing - Financement Québec Due to Operating Fund (note 5) | 1,190,065 63,835,478 17,434,894 | 645,540 32,231,237 43,386,488 |
| Bonds payable | 40,705,702 | 43,806,007 |
| | 123,166,139 | 120,069,272 |
| NET FINANCIAL ASSETS (NET DEBT) | (111,619,027) | (109,066,683) |
| NON-FINANCIAL ASSETS | | |
| CAPITAL ASSETS | 175,003,366 | 166,503,023 |
| | 175,003,366 | 166,503,023 |
| FUND BALANCE | | |
| SURPLUS | 63,384,339 | 57,436,340 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY LONG-TERM ASSETS FUND STATEMENT OF REVENUE AND EXPENDITURE AND OF FUND BALANCE YEAR ENDED MARCH 31, 2013

| | 2013 | 2012 |
|--|------------|------------|
| | \$ | \$ |
| FUND BALANCE - BEGINNING OF YEAR | 57,436,340 | 52,833,453 |
| REVENUE | | |
| Grant from MSSS - repayment of bonds payable | 2,474,129 | 2,834,623 |
| Financement Québec - Interest | 2,727,721 | 2,482,656 |
| Contribution from Operating Fund - Use of surplus (Appendix A) | 3,473,870 | 1,768,264 |
| | 8,675,720 | 7,085,543 |
| EXPENDITURE | | |
| Interest charges | 2,727,721 | 2,482,656 |
| | 2,727,721 | 2,482,656 |
| EXCESS OF REVENUE OVER EXPENDITURE | 5,947,999 | 4,602,887 |
| FUND BALANCE - END OF YEAR | 63,384,339 | 57,436,340 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY ASSIGNED FUND BALANCE SHEET MARCH 31, 2013

| | 2013 | 2012 |
|----------------------------------|--------|--------|
| | \$ | \$ |
| FINANCIAL ASSETS | | |
| Due from Operating Fund (note 5) | 17,350 | 37,091 |
| | 17,350 | 37,091 |
| LIABILITIES | | |
| Due to Operating Fund (note 5) | - | - |
| | | - |
| NET FINANCIAL ASSETS (NET DEBT) | 17,350 | 37,091 |
| FUND BALANCE | | |
| SURPLUS (DEFICIT) | 17,350 | 37,091 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY ASSIGNED FUND STATEMENT OF REVENUE AND EXPENDITURE AND OF FUND BALANCE YEAR ENDED MARCH 31, 2013

| | Fund Balance | | | | Fund Balance |
|--------------------------------------|--------------|-----------|-----------|-------------|--------------|
| | Beginning | | | | End |
| | Page | of year | Revenue | Expenditure | of year |
| | | \$ | \$ | \$ | \$ |
| FEDERAL FUNDING (Appendix B) | | | | | |
| National Native Alcohol and Drug | | | | | |
| Abuse Program | 26 | (36,844) | 679,000 | (679,000) | (36,844) |
| Building Healthy Community - Solvent | | , | - | | - |
| Abuse Program | 27 | (60,783) | 158,153 | (158,153) | (60,783) |
| Canada Prenatal Nutrition Program | 28 | (16,189) | 297,267 | (297,267) | (16,189) |
| Aboriginal Diabetes Initiative | 29 | 42,263 | 437,338 | (437,338) | 42,263 |
| First Nations and Inuit Home and | | , | , | | - |
| Community Care - Phase 3 | 30 | (461,052) | 2,782,729 | (2,782,729) | (461,052) |
| Aboriginal Health Human Resources | | | | | - |
| Initiatives | 31 | (213) | 129,541 | (129,541) | (213) |
| Fetal Alcohol Spectrum Disorder | 32 | (12,900) | 224,788 | (224,788) | (12,900) |
| Mental Health - Residential schools | 33 | - | 373,409 | (373,409) | - |
| Training Peer Educators for Tobacco | | | , | | - |
| Reduction Among Cree Youth | 34 | - | - | - | - |
| Leader | - | (30,697) | - | - | (30,697) |
| Aboriginal Health Transition Fund | - | (474) | - | - | (474) |
| First Nations and Inuit Home and | | | | | - |
| Community Care - Capital | - | (616,820) | - | - | (616,820) |
| Tobacco | - | (32,744) | - | - | (32,744) |
| Interest related to previous years | - | 140,064 | - | - | 140,064 |
| Reversal of old deferred revenue | - | 173,315 | - | - | 173,315 |
| Reversal of old assigned funds | - | 64,134 | - | - | 64,134 |
| | | (848,940) | 5,082,225 | (5,082,225) | (848,940) |

| | 1 | Fund Balance | | F | und Balance |
|--|------|--------------|-----------|-------------|-------------|
| | | Beginning | | | End |
| | Page | of year | Revenue | Expenditure | of year |
| | | \$ | \$ | \$ | \$ |
| OTHER FUNDING (Appendix C) | | | | | |
| Donations | 35 | (200) | - | - | (200) |
| Environmental Health Contaminants | 36 | 434,304 | 170,677 | (428,154) | 176,827 |
| Dental Evaluation Project | 37 | - | - | - | - |
| CSST - Health Program | 38 | 326,821 | 397,787 | (300,712) | 423,896 |
| McGill Teaching Equipment | 39 | 56 | - | - | 56 |
| CRA - Maternity and Child Health Program | 40 | 51,845 | - | - | 51,845 |
| McGill - Interns Training Program | 41 | 17,834 | 6,440 | (32,329) | (8,055) |
| Nishiyuu Life Skills Program | 42 | - | - | - | - |
| Vaccination Rotarius | 43 | (9,778) | - | (5,896) | (15,674) |
| 35th anniversary 2013-2014 | 44 | - | - | 167,190 | 167,190 |
| Haemodialysis Education Fund | 45 | 20,937 | 5,256 | - | 26,193 |
| Circle Project | - | 13,297 | - | - | 13,297 |
| McGill - Medical Orderly Training * | - | 25,889 | - | - | 25,889 |
| Nutrition Security Program | - | 5,026 | - | - | 5,026 |
| | | 886,031 | 580,160 | (599,901) | 866,290 |
| | | 37,091 | 5,662,385 | (5,682,126) | 17,350 |

* Fund balance should be reimbursed in 2013-2014

1. STATUTES AND NATURE OF ACTIVITIES

Cree Board of Health and Social Services of James Bay was incorporated on April 20, 1978. The Organization operates, as authorized by a permit issued by the "Ministère de la Santé et des Services sociaux", a multidisciplinary health facility consisting of a regional board, a hospital, a long-term care facility, health dispensaries, a readaptation center and a childhood and youth protection center.

| | 2013 | 2012 |
|--|------------|-----------|
| a) Operating Fund: | \$ | \$ |
| Unconfirmed - Specific Allocation | | |
| MSSS - 2012-2013 funding not cashed yet (note 2 b)) | 16,159,838 | - |
| MSSS - 2011-2012 funding not cashed yet (note 2 b)) | 7,179,952 | 13,323,3 |
| | 23,339,790 | 13,323,3 |
| MSSS - Salary banks | 3,990,129 | 3,990,1 |
| MSSS - Insurance leaves | 1,729,844 | 1,521,3 |
| MSSS - Parental leaves | 50,792 | 50,7 |
| MSSS - SBFR | | 32,5 |
| | 5,770,765 | 5,594,7 |
| Total MSSS | 29,110,555 | 18,918,1 |
| Secrétariat général du secteur de la santé et des services sociaux | 1,910,454 | - |
| Health Canada | 3,090,773 | - |
| Deferred leave - Employees | 19,968 | 1 |
| Employee advances | 469,891 | 411,4 |
| Federal goods and services tax | 623,119 | 729,7 |
| Provincial sales tax | 3,011,970 | 2,661,3 |
| Other | 1,278,281 | 370,9 |
| Provision for doubtful accounts | (914,201) | (754,9) |
| Total others | 9,490,255 | 3,418,6 |
| | 38,600,810 | 22,336,84 |

b) Specific allocation breakdown:

| | Non-Insured Health Benefits \$ | User fees and local or municipal taxes \$ | Employee outings set out in working conditions \$ | Leases previous to April 1, 2004 \$ | Unallocated \$ | Total \$ |
|--------------|---|--|---|--|-------------------|-------------------------|
| 2012 2013 | 10,718,513 14,613,823 | 2,281,296 1,270,918 | 152,115 231,363 | 171,440 43,734 | (6,143,412) | 7,179,952 16,159,838 |
| | 25,332,336 | 3,552,214 | 383,478 | 215,174 | (6,143,412) | 23,339,790 |

| | 2013 \$ | 2012 \$ |
|--|---------------|------------|
| Service contracts on equipment, and housing and office rent leases | 1,154,736 | 388,860 |
| | 1,154,736 | 388,866 |
| . INVENTORIES | | |
| . INVENTORIES | 2013 | 2012 |
| | 2013 \$ | 2012 \$ |
| Medications | | \$ |
| | \$ | |
| Medications | \$ 390,559 | \$ |

5. INTERFUND ACCOUNTS

The Organization operates one bank account that is used for the Operating Fund, the Long-term assets Fund and the Assigned Fund. At year-end, interfund transactions are accounted for and presented as "Due to" and "Due from" one fund to the others.

6. RESERVED FUNDS - NEW RESIDENTIAL FACILITIES

The Organization set up in 2011-2012 reserved funds for the maintenance and repair of new residential facilities. The funds should reserve a minimum of 10% of the recurrent allocation. The minimum amount as at March 31, 2013 is \$3,664,447 (\$3,087,075 as of March 31, 2012).

7. DEFERRED REVENUE

| | 2013 \$ | 2012 \$ |
|--|------------|------------|
| MSSS - New residential facilities | 4,182,356 | 5,518,426 |
| MSSS - Special allocation - Clinical support preceptorat | 41,883 | 41,883 |
| MSSS - Special allocation - Nutritional improvement hospital | 11,955 | 11,955 |
| Health Canada | | 1,801,811 |
| | 4,236,194 | 7,374,075 |

8. PREVIOUS YEARS' ANALYSES

MSSS analyses of the 2004-2005, 2005-2006, 2006-2007, 2007-2008, 2008-2009, 2009-2010, 2010-2011 and 2011-2012 financial reports were available at the time of issuance of the present financial statements but not analyzed nor accepted by the Cree Board of Health and Social Services of James Bay. Any adjustments resulting from these analyses will be reflected in the 2013-2014 financial statements.

9. COMMITMENTS

The aggregate payments to be made under operating agreements signed by the Organization over the next five years and subsequent are as follows:

| | \$ |
|---------------------------|------------|
| 2014 | 4,623,743 |
| 2015 | 4,580,893 |
| 2016 | 4,421,355 |
| 2017 | 4,156,232 |
| 2018 | 4,156,232 |
| 2019 and subsequent years | 57,447,602 |

10. USER FEES

The Organization is disputing the user fees charged on its properties and rental units in all nine (9) Cree Communities. In fact, for the years 2004-2005 to 2012-2013, the Organization is not in agreement with the amounts charged by the Band Councils with regards to the rates as well as the square footage used to calculate the charges. The amount recorded in the present financial statements (\$3,872,492) is the total of various down payments issued by the Organization with regards to the user fees. It does not represent the actual cost of user fees for the financial year 2012-2013.

As a consequence, since 2004-2005, the cost related to the new residential housing units does not include the totality of the user fees related to these units.

Management will continue to communicate with the Band Councils in order to resolve this issue during the financial year 2013-2014.

11. CONTINGENCIES

As at March 31, 2013, the Organization is the object of claims from a supplier (undetermined amount) and from the union (\$1,500,000). As of the date of issuance of the present financial statements, the outcome of these claims is uncertain. Any settlement resulting from the resolution of these contingencies will be reflected in the financial statements of the financial year in which it occurs.

12. EXPENDITURE

The expenditure, as presented in Appendix A, can also be detailed as follows:

| | 2013 | 2013 | 2012 |
|-----------------------------|-------------|-------------|-------------|
| | Budget | Actual | Actual |
| | \$ | \$ | \$ |
| General administration | 15,965,890 | 14,805,038 | 12,282,294 |
| Governance | - | 471,765 | - |
| Regional CMG administration | - | 4,784,849 | - |
| Local services | 81,839,540 | 81,177,250 | 78,034,881 |
| Emergency services | 1,067,560 | - | - |
| Public Health | 5,759,655 | 4,583,991 | 4,416,025 |
| Quality Planning (Pimuh) | 2,135,817 | 961,240 | 657,163 |
| Pre-hospital (Pimuh) | 688,138 | (311,101) | 605,895 |
| Mental health (Pimuh) | 1,554,346 | 1,512,455 | 1,041,296 |
| Nishiiyuu Pimaatissium | 420,644 | 414,244 | 490,708 |
| Surplus | _ | 12,383,321 | 10,159,092 |
| Specific Allocations | - | 52,617,546 | 49,944,063 |
| Special Allocations | | 714,668 | 720,405 |
| | 109,431,590 | 174,115,266 | 158,351,822 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY APPENDIX A – OPERATING FUND STATEMENT OF EXPENDITURE YEAR ENDED MARCH 31, 2013

| | Budget 2013 | Actual 2013 | Actual 2012 |
|--|----------------|----------------|----------------|
| | \$ | 2013 \$ | \$ |
| GENERAL BASE - OPERATIONS | | | |
| General administration of the Board | 15,413,822 | 14,625,133 | 12,114,088 |
| Hospital services | 8,577,928 | 9,169,223 | 8,693,184 |
| Cree integrated health and social services centers | 43,865,052 | 45,568,927 | 42,193,247 |
| Multi services centers | 5,637,162 | 5,476,575 | 5,348,979 |
| Youth center | 13,821,779 | 18,321,589 | 14,930,059 |
| Healing lodge | 800,000 | 142,804 | _ |
| Improvement of personnel and installation premiums | 2,252,270 | 1,764,322 | 1,097,728 |
| Operation and maintenance | 6,878,013 | 5,410,283 | 4,914,651 |
| Electricity and heating | 709,780 | 1,027,154 | 1,301,410 |
| Public health | 4,727,213 | 3,744,055 | 3,416,058 |
| Mental health - Pimuh | 1,539,537 | 1,438,107 | 1,022,354 |
| Quality and planning - Pimuh | 2,135,817 | 932,331 | 598,444 |
| Nishsiiyuu Pimaatissium | 420,644 | 414,244 | 490,708 |
| Pre-hospital - Pimuh | 1,755,698 | (342,657) | 605,895 |
| Pimuuhteheu administration | 896,875 | 707,641 | 801,457 |
| | 109,431,590 | 108,399,731 | 97,528,262 |
| SPECIFIC ALLOCATIONS | | | |
| User fees (note 10) | - | 3,872,492 | 4,882,870 |
| Employees travel and transportation | _ | 880,363 | 801,115 |
| New residential facilities | _ | 7,340,542 | 5,935,223 |
| Previous leases | _ | 910,326 | 1,038,032 |
| Non-Insured Health Benefits Program (Appendix D) | - | 39,613,823 | 37,286,823 |
| | - | 52,617,546 | 49,944,063 |
| SPECIAL ALLOCATIONS | | | |
| P.A.P.A Mistissini Community | | 714,668 | 697,288 |
| Clinical support preceptorat | - | / 14,000 | 23,117 |
| | - | - | 23,117 |
| | - | 714,668 | 720,405 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY APPENDIX A – OPERATING FUND STATEMENT OF EXPENDITURE (CONT'D) YEAR ENDED MARCH 31, 2013

| | Budget 2013 | Actual | Actual |
|--|----------------|-----------|------------|
| | | 2013 | 2012 \$ |
| | \$ | \$ | |
| USE OF SURPLUS | | | |
| Operating Fund | | | |
| Ambulance Chisasibi | _ | _ | 125,634 |
| Ambulance conversion | _ | _ | 119,979 |
| Ambulance Eastmain | _ | _ | 125,628 |
| Ambulance Mistissini | _ | _ | 125,635 |
| Ambulance Nemaska | _ | _ | 125,628 |
| Ambulance Ouje Bougoumou | | - | 125,628 |
| Ambulance Ouje Bougouniou Ambulance Waskaganish | - | - | 125,628 |
| Ambulance Wemindji | - | - | 125,634 |
| Chisasibi community initiative | - | 106,030 | 596,700 |
| Chisasibi community initiative Chisasibi first responders | - | 100,030 | , |
| | - | 39,984 | 242,562 |
| CMC - Hospital Chisasibi - PFT new hospital | - | | 144,300 |
| CMC Waskaganish abandoned construction project CMC Mistissini construction extra cost | - | 4,879 | 636,491 |
| | - | 3,305,103 | 101,517 |
| Cree social policy project | - | 187,721 | 180,884 |
| Delivery truck Chisasibi | - | 29,529 | 52,252 |
| Eastmain Community Initiative | - | 24,595 | - |
| ECN project | - | - | 33,255 |
| Head office renovations (3rd envelope) | - | - | 3,728 |
| Human resources operations - administration | - | 60,404 | 9,899 |
| Human resources - external resources for staffing | - | 14,914 | 109,167 |
| Integrated services regional | - | - | 527 |
| Internet access | - | - | 200 |
| Legal fees for implementation of health agreement | - | 96,625 | 58,526 |
| Legal fees for governance | - | 25,892 | 31,445 |
| Local negotiations, succession plan and recruitment | - | 370,927 | 371,814 |
| Maamuu Nakaahehtaau | - | 10,148 | 9,818 |
| Maintenance of assets framework | - | 373,616 | 277,559 |
| Medical application | - | 4,039 | - |
| Mistissini old clinic pre-feasibility study | - | - | 24,028 |
| Modulabec 1 project | - | 103,078 | _ |
| Modulabec 2 project | - | 701,618 | - |
| Moving expenses to temporary buildings and storage | - | 49,588 | - |
| National training program | - | - | 60,217 |
| Nemaska Community Initiative | _ | 27,633 | - |
| Nishiiyuu | - | 835,932 | 582,875 |
| Ouje-Bougoumou First Responders | - | (1,000) | |
| Payroll department support | - | 51,347 | 147,309 |
| Pre-feasibility study for CPS facility in Montréal | _ | 35,097 | 17,229 |
| | | 20,027 | 466,652 |
| Public health move grievance settlement | - | - | 400 027 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY APPENDIX A – OPERATING FUND STATEMENT OF EXPENDITURE (CONT'D) YEAR ENDED MARCH 31, 2013

| | Budget | Actual | Actual |
|--|--------|-----------|------------|
| | 2013 | 2013 | 2012 \$ |
| | \$ | \$ | |
| Operating Fund (cont'd) | | | |
| Special project (chairman office) | - | - | 412 |
| SRP implementation team | - | 645,986 | 519,921 |
| Support for capital envelope | - | 108,722 | 179,010 |
| Temporary facilities head office move | - | 281,041 | 881,762 |
| Training Community Health Representative | - | 310,091 | 466,967 |
| Training Master - ENAP | - | 86 | - |
| Waskaganish Community Initiative | - | 146,401 | 34,650 |
| Waswanipi First Responders | - | - | 444,264 |
| Wemindji bridge financing housing project | - | - | 140,700 |
| Wemindji First Responders | - | - | 82,879 |
| Wemindji trailer - Move from Wemindji to Chisasibi | - | - | 3,657 |
| Whapmagoostui Community Initiative | - | 99,500 | 151,986 |
| | - | 8,909,451 | 8,390,828 |
| | | | |
| Contribution to Long-term assets Fund Chisasibi House E1-3 renovation | _ | | 642 |
| Chisasibi Transit E1-4 renovation | _ | | 34,931 |
| Chisasibi Warehouse lot preparation | _ | | 134,205 |
| ECN project | _ | 33,230 | - |
| Hospital loading dock | _ | - | 44,500 |
| IT equipment replacement (computer and laptop) | _ | _ | 440,343 |
| IT hospital server upgrade | _ | _ | 40,114 |
| IT server room air conditioning Whapmagoostui | _ | _ | 1,561 |
| IT switch replacement project | _ | 627,322 | - |
| Maintenance of assets framework | _ | 1,175,653 | 498,672 |
| Maintenance of assets IT assorted | _ | 2,329 | 75,372 |
| Mobile data center and installation | _ | 1,132,410 | - |
| Medical applications (software + IPM) | _ | - | 22,292 |
| MSDC landscaping | _ | 91,482 | 25,064 |
| Non-Insured Health Benefits software development | _ | 14,550 | 4,108 |
| Non-Insured Health Benefits software development - dental | - | 5,250 | - |
| Non-Insured Health Benefits Sogescom migration to Virtuo | - | 27,720 | - |
| OPS Renovation | - | 89,232 | - |
| PACS system Chisasibi hospital | - | | 53,177 |
| Replacement of desktops and laptops | - | - | 23,011 |
| Renovation CHQ audit | - | 274,692 | 261,360 |
| Kenovanon Chy audit | - | 2/4,092 | 201,300 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY APPENDIX A – OPERATING FUND STATEMENT OF EXPENDITURE (CONT'D) YEAR ENDED MARCH 31, 2013

| | Budget 2013 \$ | Actual 2013 \$ | Actual 2012 \$ |
|---|----------------------|----------------------|----------------------|
| Contribution to Long-term assets Fund (cont'd) | | | |
| Upgrade of software Chisasibi hospital - DSQ | - | - | 44,656 |
| Virtuo Phase 2: decentralization purchasing requisition | _ | - | 64,256 |
| | _ | 3,473,870 | 1,768,264 |
| | _ | 12,383,321 | 10,159,092 |
| | 109,431,590 | 174,115,266 | 158,351,822 |

NATIONAL NATIVE ALCOHOL AND DRUG ABUSE PROGRAM (#810106-810981)

| | 2013 | 2012 |
|---|----------|---------|
| | \$ | \$ |
| REVENUE | | |
| Health Canada | 679,000 | 746,468 |
| | 679,000 | 746,468 |
| EXPENDITURE | | |
| Salaries and fringe benefits | 595,557 | 528,264 |
| Contracted services | 27,943 | 3,791 |
| Material and supplies | 1,736 | 17,994 |
| Organized activities | 11,526 | 85,357 |
| Special projects | 2,332 | 60,795 |
| Training | 13,846 | 508 |
| Travel and accommodation | 26,060 | 49,759 |
| | 679,000 | 746,468 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (36,844) | (36,844 |
| FUND BALANCE - END OF YEAR | (36,844) | (36,844 |

* Total available funding as per agreement \$796,422 (2011-2012: \$792,422)

YEAR ENDED MARCH 31, 2013

BUILDING HEALTHY COMMUNITY - SOLVENT ABUSE PROGRAM (#820705-820760-820768-820781-825105)

Building Healthy Community - Solvent Abuse Program (#820705-820760-820768-820781-825105)

| | 2013 | 2012 |
|---|----------|----------|
| | \$ | \$ |
| REVENUE | | |
| Health Canada | 158,153 | 148,939 |
| | 158,153 | 148,939 |
| EXPENDITURE | | |
| Salaries and fringe benefits | 147,225 | 147,926 |
| Special projects | 3,254 | 1,013 |
| Material and supplies | 7,674 | - |
| | 158,153 | 148,939 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (60,783) | (60,783) |
| FUND BALANCE - END OF YEAR | (60,783) | (60,783) |

* Total available funding as per agreement \$169,706 (2011-2012: \$169,706)

CANADA PRENATAL NUTRITION PROGRAM (#823005-823077)

| | 2013 | 2012 \$ |
|---|----------|------------|
| | \$ | |
| REVENUE | | |
| Health Canada | 297,267 | 199,647 |
| | 297,267 | 199,647 |
| EXPENDITURE | | |
| Salaries and fringe benefits | 245,442 | 155,937 |
| Contracted services | 7,769 | 7,388 |
| Material and supplies | 6,177 | 4,921 |
| Special projects | 821 | - |
| Training | 3,356 | - |
| Travel and accommodation | 33,702 | 31,401 |
| | 297,267 | 199,647 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (16,189) | (16,189) |
| FUND BALANCE - END OF YEAR | (16,189) | (16,189) |

* Total available funding as per agreement \$329,231 (2011-2012: \$319,332)

ABORIGINAL DIABETES INTIATIVE (#811077-811277)

Aboriginal Diabetes Initiative (#811077-811277) 2013 2012 \$ \$ REVENUE Health Canada 437,338 525,263 525,263 437,338 **EXPENDITURE** Salaries and fringe benefits 265,291 333,255 Contracted services 106,545 74,823 Material and supplies 665 26.622 Organized activities 6,750 -Training 11,056 Special projects 3,347 1,140 Travel and accommodation 61,484 71,344 Other 6 273 437,338 525,263 **EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE** -_ **FUND BALANCE - BEGINNING OF YEAR** 42,263 42,263 FUND BALANCE - END OF YEAR 42,263 42,263

* Total available funding as per agreement \$643,280 (2011-2012: \$603,940)

FIRST NATIONAL AND INUIT HOME AND COMMUNITY CARE — PHASE 3 (#811505-812881)

| | 2013 \$ | 2012 \$ |
|---|------------|------------|
| | | |
| REVENUE | | |
| Health Canada | 2,782,729 | 2,552,239 |
| | 2,782,729 | 2,552,239 |
| EXPENDITURE | | |
| Salaries and fringe benefits | 2,178,595 | 1,830,536 |
| Contracted services | 505,889 | 612,276 |
| Material and supplies | 3,250 | 22,219 |
| Medical supplies and drugs | 29,078 | 29,859 |
| Training | 19,444 | 7,844 |
| Travel and accommodation | 46,473 | 49,505 |
| | 2,782,729 | 2,552,239 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (461,052) | (461,052 |
| FUND BALANCE - END OF YEAR | (461,052) | (461,052 |

* Total available funding as per agreement \$2,845,089 (2011-2012: \$2,681,769)

ABORIGINAL HEALTH HUMAN RESOURCES INITIATIVES (AHHRI) (#827105)

| Aboriginal Health Human Resources Initiatives (AHHRI) (#827105) | 2013 \$ | 2012 \$ |
|---|------------|------------|
| | | |
| REVENUE | | |
| Health Canada | 129,541 | 198,288 |
| | 129,541 | 198,288 |
| EXPENDITURE | | |
| Contracted services | 51,128 | 193,148 |
| Material and supplies | 10,910 | _ |
| Training | 37,664 | 4,000 |
| Travel and accommodation | 29,839 | 1,140 |
| | 129,541 | 198,288 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (213) | (213 |
| FUND BALANCE - END OF YEAR | (213) | (213 |

* Total available funding as per agreement \$150,000 (2011-2012: \$256,689)

YEAR ENDED MARCH 31, 2013

FETAL ALCOHOL SPECTRUM DISORDER (#821077)

| | 2013 \$ | 2012 \$ |
|---|------------|------------|
| | | |
| REVENUE | | |
| Health Canada | 224,788 | 240,340 |
| | 224,788 | 240,340 |
| EXPENDITURE | | |
| Salaries and fringe benefits | 74,106 | 45,787 |
| Contracted services | 116,137 | 121,880 |
| Material and supplies | 15,923 | 3,174 |
| Organized activities | - | 17,390 |
| Special projects | - | 32,566 |
| Travel and accommodation | 18,622 | 19,543 |
| | 224,788 | 240,340 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | (12,900) | (12,900) |
| FUND BALANCE - END OF YEAR | (12,900) | (12,900) |

* Total available funding as per agreement \$263,291 (2011-2012: \$263,291)

MENTAL HEALTH - RESIDENTIAL SCHOOLS (#811309)

| | 2013 | 2012 |
|---|---------|---------|
| | \$ | \$ |
| REVENUE | | |
| Health Canada | 373,409 | 131,556 |
| | 373,409 | 131,556 |
| EXPENDITURE | | |
| Advertising | 114,000 | - |
| Contracted services | 96,757 | 71,907 |
| Material and supplies | 9,829 | - |
| Special projects | 146,521 | 41,322 |
| Travel and accommodation | 6,302 | 18,327 |
| | 373,409 | 131,556 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | - | - |
| FUND BALANCE - END OF YEAR | - | _ |

* Total available funding as per agreement \$419,750 (2011-2012: \$417,750)

TRAINING PEER EDUCATORS FOR TOBACCO REDUCTION AMONG CREE YOUTH (#827305)

| | 2013 | 2012 |
|---|------|---------|
| | \$ | \$ |
| REVENUE | | |
| Health Canada | - | 117,634 |
| | - | 117,634 |
| EXPENDITURE | | |
| Contracted services | - | 113,261 |
| Travel and accommodation | - | 4,373 |
| | - | 117,634 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | _ | - |
| FUND BALANCE - END OF YEAR | _ | - |

* Total available funding as per agreement \$0 (2011-12: \$117,634)

YEAR ENDED MARCH 31, 2013

DONATIONS (#012305-011203)

| Donations (#012305-011203) | | |
|---|-------|-------|
| | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | - | - |
| | - | |
| EXPENDITURE | | |
| Material and supplies | - | 200 |
| | - | 200 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | (200) |
| FUND BALANCE - BEGINNING OF YEAR | (200) | - |
| FUND BALANCE - END OF YEAR | (200) | (200) |

YEAR ENDED MARCH 31, 2013

ENVIRONMENTAL HEALTH CONTAMINANTS (#010877)

| | 2013 | 2012 |
|---|-----------|---------|
| | \$ | \$ |
| REVENUE | | |
| Niskamoon Corporation | 170,677 | 756,857 |
| | 170,677 | 756,857 |
| EXPENDITURE | | |
| Salaries and benefits | - | 11,914 |
| Contracted services | 423,788 | 327,179 |
| Travel and accommodation | 4,366 | - |
| | 428,154 | 339,093 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | (257,477) | 417,764 |
| FUND BALANCE - BEGINNING OF YEAR | 434,304 | 16,540 |
| FUND BALANCE - END OF YEAR | 176,827 | 434,304 |

DENTAL EVALUATION PROJECT (#010977)

| Dental Evaluation Project (#010977) | | |
|---|------|---------|
| | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | - | - |
| | - | |
| EXPENDITURE | | |
| Material and supplies | - | 1,307 |
| | - | 1,307 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | (1,307) |
| FUND BALANCE - BEGINNING OF YEAR | - | 1,307 |
| FUND BALANCE - END OF YEAR | - | - |

YEAR ENDED MARCH 31, 2013

CSST — HEALTH PROGRAM (#113677)

| | 2013 | 2012 |
|---|---------|----------|
| | \$ | \$ |
| REVENUE | | |
| CSST | 397,787 | 204,039 |
| | 397,787 | 204,039 |
| EXPENDITURE | | |
| Salaries and benefits | 159,152 | 156,962 |
| Contracted services | 73,246 | 34,916 |
| Office rent | 14,080 | 2,200 |
| Material and supplies | 11,936 | 2,276 |
| Travel and accommodation | 42,298 | 31,075 |
| | 300,712 | 227,429 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | 97,075 | (23,390) |
| FUND BALANCE - BEGINNING OF YEAR | 326,821 | 350,211 |
| FUND BALANCE - END OF YEAR | 423,896 | 326,821 |

MCGILL TEACHING EQUIPMENT (#110703)

| McGill Teaching Equipment (#110703) | | |
|---|------|---------|
| | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | - | - |
| | - | - |
| EXPENDITURE | | |
| Training | - | 1,433 |
| | - | 1,433 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | (1,433) |
| FUND BALANCE - BEGINNING OF YEAR | 56 | 1,489 |
| FUND BALANCE - END OF YEAR | 56 | 56 |

CRA – MATERNITY AND CHILD HEALTH PROGRAM (#113467–113477)

| | 2013 | 2012 |
|---|--------|--------|
| | \$ | \$ |
| REVENUE | - | - |
| | - | - |
| EXPENDITURE | | |
| Travel and accommodation | - | 288 |
| | - | 288 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | (288) |
| FUND BALANCE - BEGINNING OF YEAR | 51,845 | 52,133 |
| FUND BALANCE - END OF YEAR | 51,845 | 51,845 |

MCGILL - INTERNS TRAINING PROGRAM (#110803)

| McGill - Interns Training Program (#110803) | | |
|---|----------|--------|
| | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | | |
| McGill University | 6,440 | 6,210 |
| | 6,440 | 6,210 |
| EXPENDITURE | | |
| Contracted services | 32,329 | - |
| | 32,329 | _ |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | (25,889) | 6,210 |
| FUND BALANCE - BEGINNING OF YEAR | 17,834 | 11,624 |
| FUND BALANCE - END OF YEAR | (8,055) | 17,834 |

YEAR ENDED MARCH 31, 2013

NISHIYUU LIFE SKILLS PROGRAM (#112005)

| | 2013 | 2012 |
|---|------|---------|
| | \$ | \$ |
| REVENUE | | |
| Niskamoon Corporation | - | 127,500 |
| Cree Regional Authority | - | 10,000 |
| | - | 137,500 |
| EXPENDITURE | | |
| Contracted services | - | 137,500 |
| | - | 137,500 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | - | - |
| FUND BALANCE - BEGINNING OF YEAR | - | - |
| FUND BALANCE - END OF YEAR | - | _ |

YEAR ENDED MARCH 31, 2013

VACCINATION ROTAVIRUS (#017805)

| Vaccination Rotarius (#017805) | | |
|---|----------|---------|
| | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | | |
| Sigma Québec | - | 2,729 |
| | - | 2,729 |
| EXPENDITURE | | |
| Contracted services | - | 12,507 |
| Salaries | 5,896 | - |
| | 5,896 | 12,507 |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | (5,896) | (9,778) |
| FUND BALANCE - BEGINNING OF YEAR | (9,778) | - |
| FUND BALANCE - END OF YEAR | (15,674) | (9,778) |

YEAR ENDED MARCH 31, 2013

35TH ANNIVERSARY 2013-2014 (#011005)

| 35th anniversary 2013-2014 (#011005) | | |
|---|-----------|------|
| · · · · · | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | | |
| | - | - |
| EXPENDITURE | | |
| Internal transfer | (200,000) | - |
| Contracted services | 32,810 | - |
| | (167,190) | - |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | 167,190 | - |
| FUND BALANCE - BEGINNING OF YEAR | - | - |
| FUND BALANCE - END OF YEAR | 167,190 | _ |

HAEMODIALYSIS EDUCATION FUND (#114003)

| Haemodialysis Education Fund (#114003) | | |
|---|--------|--------|
| · · · · · · · · · · · · · · · · · · · | 2013 | 2012 |
| | \$ | \$ |
| REVENUE | | |
| Fresenius Medical Care Canada | 5,256 | - |
| | 5,256 | - |
| EXPENDITURE | | |
| | - | - |
| EXCESS (DEFICIENCY) OF REVENUE OVER EXPENDITURE | 5,256 | - |
| FUND BALANCE - BEGINNING OF YEAR | 20,937 | 20,937 |
| FUND BALANCE - END OF YEAR | 26,193 | 20,937 |

CREE BOARD OF HEALTH AND SOCIAL SERVICES OF JAMES BAY APPENDIX D NON-INSURED HEALTH BENEFITS PROGRAM STATEMENT OF EXPENDITURE YEAR ENDED MARCH 31, 2013

| | 2013 | 2012 \$ |
|--------------------------------------|------------|------------|
| | \$ | |
| Salaries and benefits | 5,809,977 | 5,520,484 |
| Contracted services | 698,456 | 396,223 |
| Deceased persons | 30,690 | 43,801 |
| Dental expenditure | 3,364,795 | 2,396,092 |
| Drugs | 7,717,819 | 6,601,026 |
| Eye glasses and examinations | 410,293 | 339,077 |
| Freight expenditure | 62,470 | 76,807 |
| Material and supplies | 66,193 | 759,129 |
| Medical equipment and supplies | 338,093 | 339,310 |
| Office expenditure | 165,783 | 113,678 |
| Office rental and maintenance | 238,025 | 227,805 |
| Orthesis and prosthesis expenditure | 152,659 | 100,526 |
| Telecommunications | 175,117 | 52,877 |
| Transportation of patients * | 20,058,653 | 20,046,463 |
| Travel and accommodation - employees | 79,240 | 94,840 |
| Vehicle expenses | 245,560 | 178,384 |
| Other | - | 301 |
| | 39,613,823 | 37,286,823 |

* The transportation of patient expenses includes an invoice of \$1,568,310 in 2012 from CSSS Chibougamau related to previous years. This amount was reimbursed by MSSS through a special contribution.



Conseil Cri de la santé et des services sociaux de la Baie James $\sigma \supset d \succ^{\alpha} \qquad b \not\succ \quad \triangle \cap \stackrel{*}{\Delta} \cdot \overleftarrow{d} \Delta^{\alpha} \qquad \triangleleft_{\alpha,\alpha} b \cap \bigcirc b \sigma \rhd^{\iota}$ Cree Board of Health and Social Services of James Bay

Cree Board of Health and Social Services of James Bay Box 250, Chisasibi, QC J0M 1E0 Tel 819-855-2744 | Fax 819-855-2098 Email ccsssbj-cbhssjb@ssss.gouv.qc.ca Web www.creehealth.org



Conseil Cri de la santé et des services sociaux de la Baie James σີວ່ປ⊃ ບ່ວ ບ່າ∆ົ່∆ຳ⊂່∆ ດີຊຊ bົ⊂bຫ⊃ະ Cree Board of Health and Social Services of James Bay

